

Investment plan for 2022

In order to achieve the main objectives of Cemacon SA in 2022, the executive management requests the approval of the General Meeting of Shareholders for the following investment plan:

Investment Projects	RON 72,395,367
Unfinished Investments 2021	RON 2,385,333
Improvement Investments	RON 17,753,417
Current Investments	RON 18,160,429
Total Investments + Projects	RON 110,694,546
Non-reimbursable financing value	RON 12,757,815
Net value	RON 97,936,731

In 2022, Cemacon will support the largest investment effort to date. The main proposed investments refer to projects financed from non-reimbursable funds, meant to bring an immediate and significant impact in the business; also, some of the ongoing investment milestones will be completed earlier this year.

In addition, the allocations also include investments in capital repairs, replacements and upgrades for several areas of activity in companies, as well as new investments, all with an important role in the continuity of the company's activity and in cost efficiency.

The biggest impact is the investment in the new factory in Recea, which will produce ceramic cladding elements and facade elements.

Board of Directors through

Chairman of the Board of Directors

Daniel Sologon